

I.

II.

1.

2.

3.

III.

1.

2.

2.1

2.2

2.3

2.4

2.5

3.

3.1

3.2

3.3

4.

V.

1.

2.

VI.

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PM 가 가

PM 가

II.

1.

2.

1)

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2)

(,)

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(Weight)

/

3)

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3.

SDS

1) SDS

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-
-

2) SDS

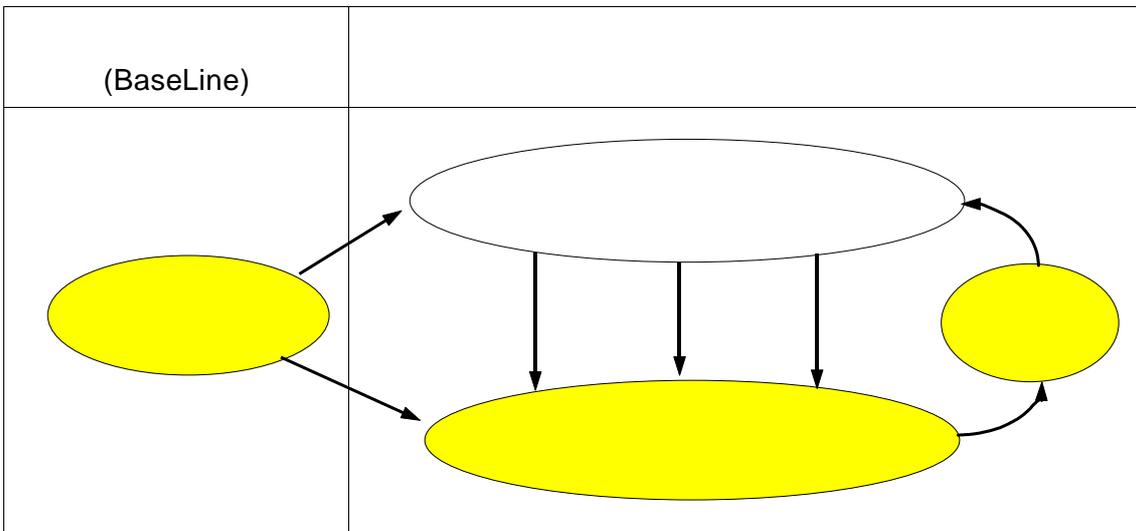
- Innovator
- SI
-
-

3) /

4) , Tips

III.

1.



[]

Overview

, , 3 ,

1) : 가 .
 가 .
 , 가
 BaseLine .

- .
- - .
- .
- .

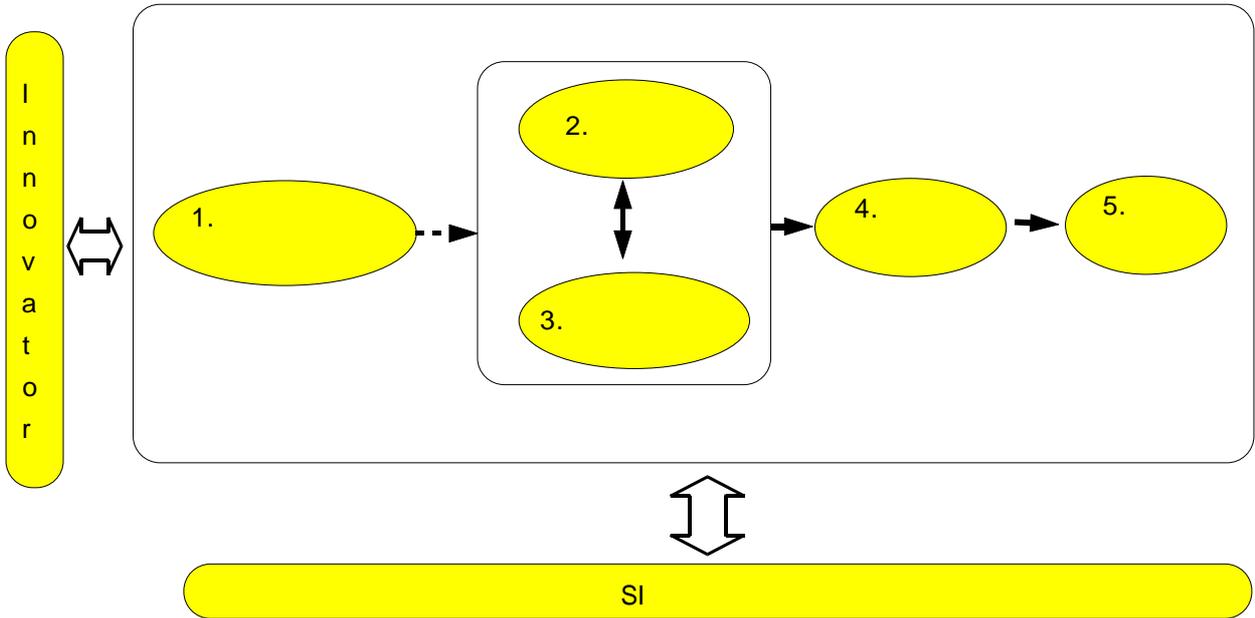
2) : , , .
 가 가 가 가 .
 가

- .
- .
- Trigger .

3) : .
 ,
 BaseLine

- ,
- .

2.



[]

Overview

1)

- 가 가 ?
 - 가 가 ?
 - 가 ?
 - 가 ?
 - 가 ?
- +
- PM (+ ,)

2)

Innovator SI

Innovator

-

Q&A

Innovator Wizard

-

Innovator

-

가

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가

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SI

SI

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, Innovator System,

,

,

Import SDS MIS

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3)

- Specific

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- Measurable

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- Agreed upon

PM

- Realistic

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2.1

2

,

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,

,

-
- Outsourcing
-
-

(Attribute)

-
- ()
- ,
- (PL - Project Leader)
-
-

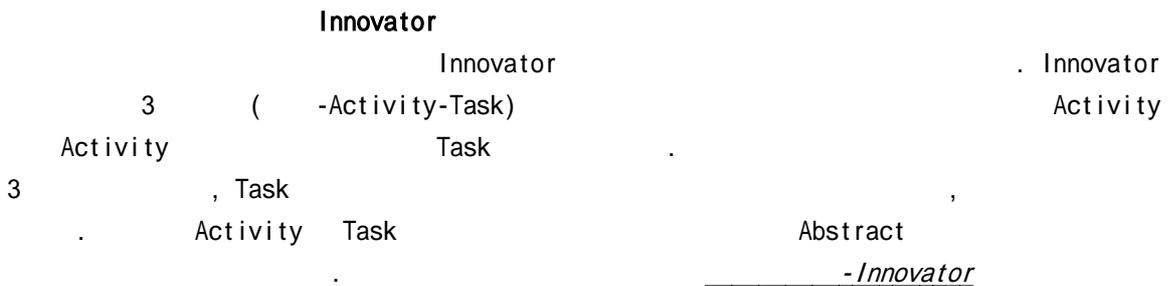
- *Innovator System Wizard*

2)

- SI :
- Innovator System : Wizard

2.2

가



Interface가 Innovator System SI Interface Copy
 Innovator 가 SI

Setting , 가
 PM PL , ,
 가 , . . .

Innovator System Project Scope	가, , 가, ,	SI " "

1) Tool & Technique

-
-
-
-
-
- Outsourcing
-
-

(Attribute)

-
- ()
- ,
- (PL - Project Leader)
-
-

- *Innovator System Wizard*

2)

- SI
- Innovator System
Wizard

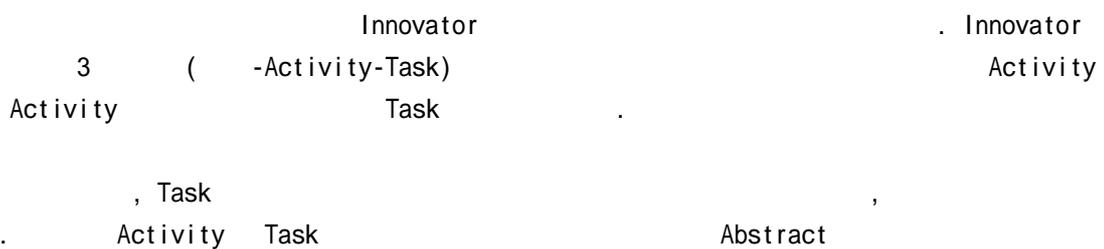
Tips :

- 1) ()
- 2) 가 .
- 3) PM .
- 4) , , , , .
- 5) + , Client/Server + Intranet .
- 6) + (Turn Key Outsourcing) .
- 7) .
- 8) .
- 9) 가 .
- 10) .
- 11) Over head .

2.2

가

Innovator



-Innovator

Interface Copy
 Setting PM PL
 Innovator System SI
 Innovator 가 SI
 Interface가
 가
 가

Innovator System Project Scope	가, , 가, ,	SI " "

1) Tool & Technique

- 가
- Innovator " " 가
- Innovator () 가
- 가
- 名
-
-
-
- ()
-

가
- Innovator " " 가

- Innovator () 가

- 명
-

2)

SI
:

Innovator System
: SI Interface

Tips : ..

1)

, 가 ,
가 ,
.

2)

- 3 ((Phase)-Activiy-Task)
-
- Task
- " "
-

3) Method/1, DoD 가
SI .

4)

5)
(, ,)

6) INNOVATOR .

2.3

(Dependency)

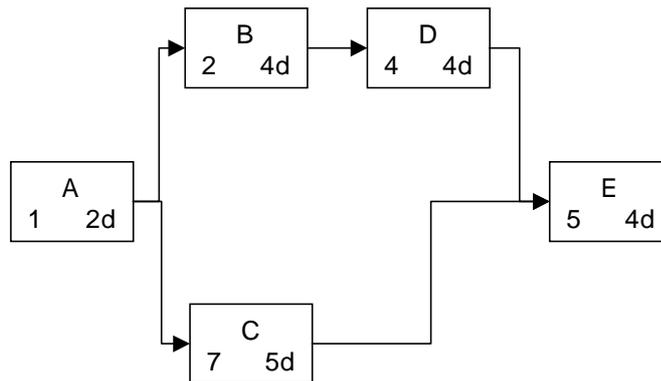
Tool

Precedence Diagramming Method Arrow Diagramming Method
 , Project For Windows Tool . SI
 , Tool . SI
 Export Project For Windows SI
 Import

() Dependencies(Mandatory/D iscretionary/External)		Project Network Diagram(PERT Chart) 가

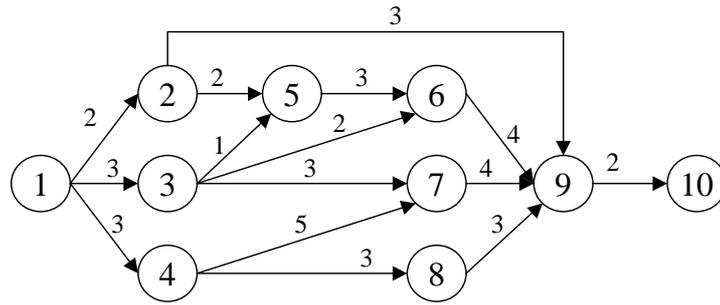
1) Tool & Technique

PDM(Precedence Diagramming Method)



- A,B,C,D,E , 1,2,4,5,7 , 2d,4d,5d
- Node

Arrow Diagram



- Arrow .

Conditional Diagramming Method

2)

SI
: Import/Export
Project For Windows

Tips : ...

1)

2) PDM(Precedence Diagramming Method)

4가

- Finish-To-Start : .
- Finish-To-Finish : .
- Start-To-Start : .
- Start-To-Finish : .

3) FS FF,SS,SF

4) (Slack Activity) .
(Critical Path Method)

5) PROJECT For Windows .

6)

7) SI MS PROJECT Exporting .

2.4

, PM 가 .
PM

Critical Path

Critical Path

. Critical Path

가

- Data PM
-
-
-

PM		

1) Tool & Technique

DB
가 . SI
Data Data 가 .
가
PM . PM

2)

SI
:
Project For Windows
: PERT/CPM

Tips : ...

- (1) Top Down Backward
- (2) 가
- (3) 가

SI	(MM)	MM (가)	(MM)
	6%	6%	8%
	16%	16%	12%
	19%	20%	15%
	36%	34%	38%
	17%	17%	21%
	6%	7%	6%

: 1996.1

가

‘ -> -> -> -> -> ’
5MM (46)

2.5

SI

가		

1) Tool & Technique

2)

SI

:

Tips :

...

(1) 가

- Project Network Diagram
- Bar(Gantt) Chart
- Milestone
- Time-Scaled Network Diagram
- (F7040)

(2) PERT-CPM Critical Path 가

(3) Buffer 가 가

(4) 가 가

3.

1)

가

가

,PM

" 가 "

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- ()
-
-

2)

SI

SI

SI

-

-

-

가

-

가

- VOC

VOC(Voice Of Customer)

- M-QAO

M-QAO(Master-Quality Assurance Officer)

, M-QAO

-

SDS

3)

- 가 , 가 ?
- 가 ?
- , 가 ?
- 가?
- 가/ 가/ 가 가 ?
-

3.1

- 가 , 가 ,
- ,
- .
- PM ,
- PM Staff ,
- .
- PM 가 ?
- 가 ? 가 ?
- 가 ?
- 가 ?
- 가 PM 가 .

- 가 ?
- 가 ?
- , 가 ?
- 가 가 ?
- 가 PM

3.2

3.3

4.

1)

가

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-

2)

SI

SI

SI

- 가, ,

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-

, 가 .

3)

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-
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: ()

V.

1.

가

PM

SI

가

(Dependency)

가

가

2.

, PM Staff

SI

가

가 가

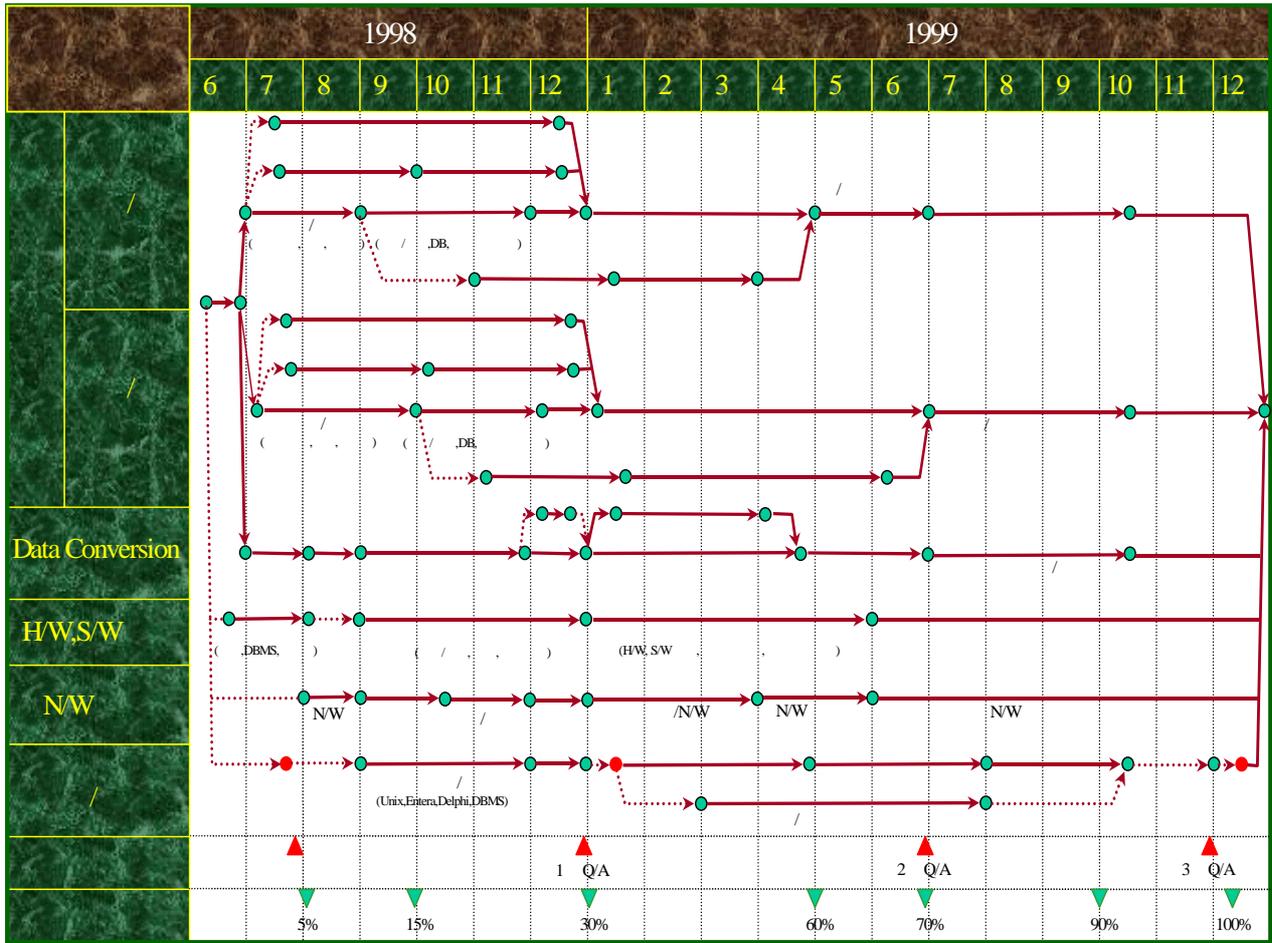
가

VI.

- PMI, PMBOK (Project Management Body Of Knowledge), 1996
- Marc Weinberg, The New Paradigm in Project Scheduling, 1999
- , 1997
- , 1999
- , 1997
- SDS, SI , 1998
- SDS, , 1998
- SDS, , 1999
- , 2000

VI.

- : . Man/Hour, Man/Day , Man/Month
- Innovator : SDS



	가	

[3] Project Network Diagram