

I.

II.

1.

2.

3.

III.

1.

2.

2.1

2.2

2.3

2.4

2.5

3.

3.1

3.2

3.3

4.

V.

1.

2.

VI.

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PM  
가  
PM  
가

## II.

### 1.

### 2.

#### 1)

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#### 2)

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(Weight)

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#### 3)

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3.

SDS

1) SDS

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2) SDS

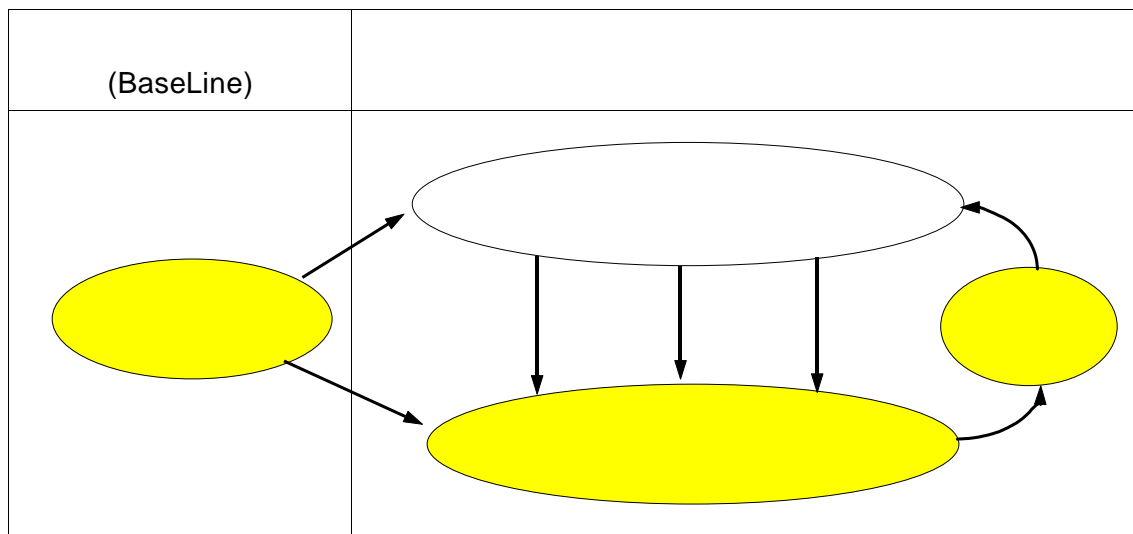
- Innovator
- SI
- 
- 

3) /

4) , Tips

III.

1.



[ ]

Overview

3

1) : 가 .  
BaseLine 가

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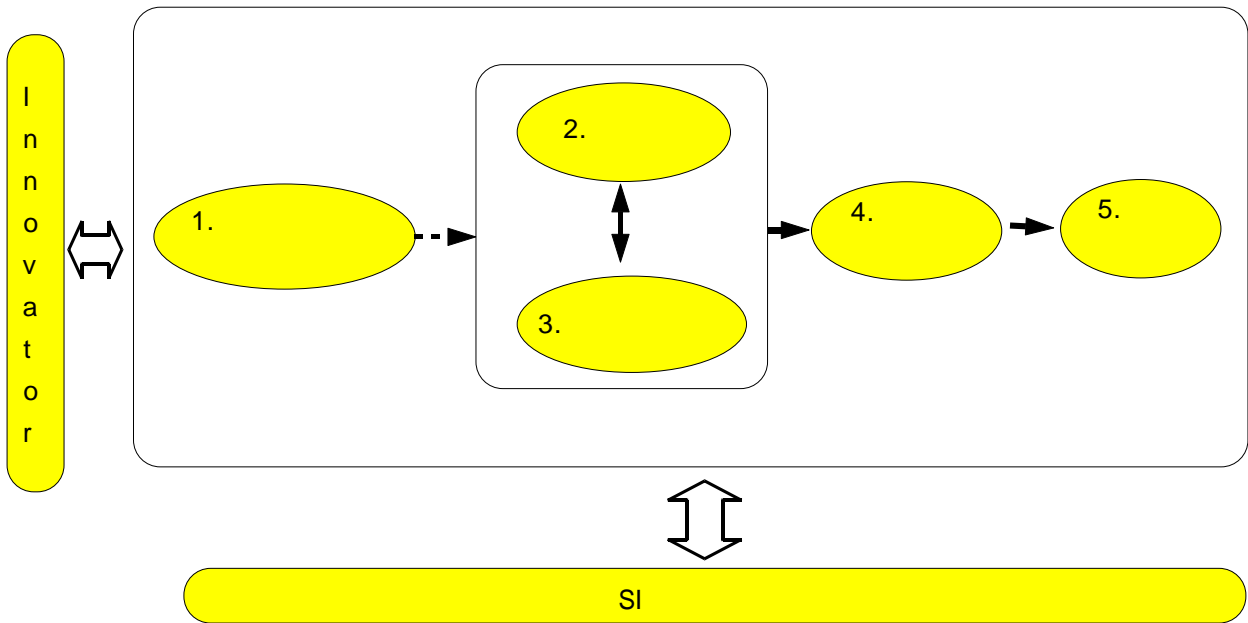
2) : , , .  
가 가 가 가  
가

- - 
  -
- Trigger

3) : .  
BaseLine

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2.



[ ]

Overview

1)

- 가 가 ?
  - 가 가 ?
  - 가 ?
  - 가 ?
  - 가 ?
- +
- PM ( + , )

2)

Innovator SI

## Innovator

- Q&A Innovator Wizard

- Innovator 가
- 가

## SI

- SI , Innovator System,
- , SDS MIS
- Import

## 3)

- Specific
- Measurable
- Agreed upon
- PM
- Realistic

## 2.1

2





(Attribute)

( )

,

(PL - Project Leader)

- Innovator System Wizard

2)

- SI :
- Innovator System : Wizard

## 2.2

가

## Innovator

Innovator

- Innovator Activity

3 ( -Activity-Task)  
Activity Task

3. Activity Task

## Abstract

-Innovator

가 . ,

Innovator System SI  
Innovator

Interface  
Copy

## Interface가

Setting , 가  
PM PL . ,  
가 , .

Innovator System Project Scope	가, , 가, ,	SI "

## 1) Tool & Technique

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- 
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- 
- Outsourcing
- 
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(Attribute)

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- ( )
- ,
- (PL - Project Leader)
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- Innovator System Wizard

## 2)

- SI
- Innovator System  
Wizard

**Tips :**

- 1) , , , ( ) .
- 2) 가 .
- 3) PM .
- 4) , , , , .
- 5) + , Client/Server + Intranet .
- 6) + (Turn Key Outsourcing) .
- 7) .
- 8) .
- 9) 가 .
- 10) .
- 11) Over head .

**2.2**

가

**Innovator**

Innovator . Innovator  
 3 ( -Activity-Task) Activity  
 Activity Task .  
 3 , Task ,  
 Activity Task Abstract

- Innovator

Interface Copy  
Innovator System SI  
Innovator 가 SI  
Interface가  
Setting  
PM PL  
가 가  
가

Innovator System Project Scope	가, , 가, ,	SI " "

## 1) Tool & Technique

- 가
- Innovator " " 가
  - Innovator ( ) 가
  - 가
  - 名
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  - 
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  - ( )
  -

가  
- Innovator " " 가

- Innovator ( ) 가

- 명  
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2)

SI  
:

Innovator System  
: SI Interface

**Tips :** ..

1)

가 , ,  
가 ,  
가 ,  
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2)

- 3 ( (Phase)-Activiy-Task )  
-  
- Task  
- " "  
-

3) Method/1, DoD 가  
SI .

4)

5)

( , , )

6) INNOVATOR .

## 2.3

(Dependency)

Tool

Precedence Diagramming Method

Arrow Diagramming Method

, Project For Windows

Tool

. SI

Tool

. SI

Export

Project For Windows

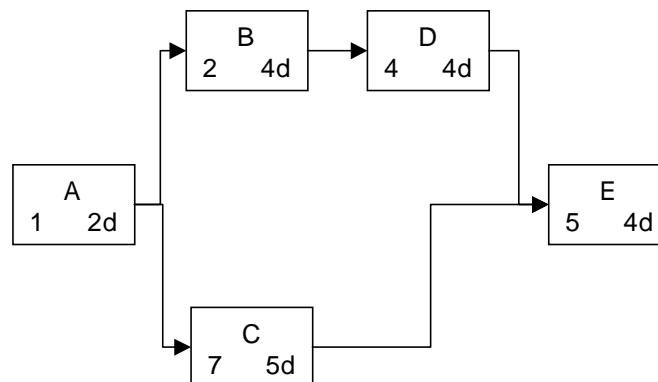
SI

Import

( ) Dependencies(Mandatory/D iscretionary/External)		Project Network Diagram(PERT Chart) 가

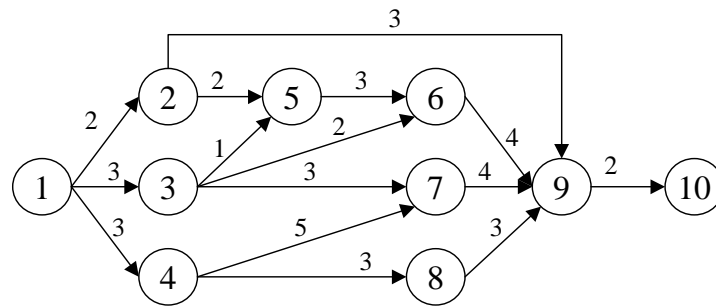
### 1) Tool & Technique

PDM( Precedence Diagramming Method)



- A, B, C, D, E , 1, 2, 4, 5, 7 , 2d, 4d, 5d
- Node

## Arrow Diagram



- Arrow .

## Conditional Diagramming Method

2)

SI  
: Import/Export  
Project For Windows

Tips : ...

1)

2) PDM(Precedence Diagramming Method)

4가

- Finish-To-Start : .
- Finish-To-Finish : .
- Start-To-Start : .
- Start-To-Finish : .

3) FS FF,SS,SF

4) (Slack Activity) .  
(Critical Path Method)

5) PROJECT For Windows .

6) .

7) SI MS PROJECT Exporting .

## 2.4

, PM 가 .  
PM

### Critical Path

Critical Path

. Critical Path

가

- Data PM
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PM		

### 1) Tool & Technique

DB

가

SI

Data

Data

가

가

PM

PM

### 2)

SI

:

Project For Windows

: PERT/CPM



Tips : ...

- (1) Top Down Backward .
- (2) . 가 .
- (3) . 가

SI	MM		
(MM)	(가 )	(MM)	
6%	6%	8%	
16%	16%	12%	
19%	20%	15%	
36%	34%	38%	
17%	17%	21%	
6%	7%	6%	

: 1996.1

가

‘ -> -> -> -> -> ’  
5MM ( 46 )

## 2.5

SI

가		

## 1) Tool & Technique

2)

SI

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**Tips :** ...

(1) 가

- Project Network Diagram
- Bar(Gantt) Chart
- Milestone
- Time-Scaled Network Diagram
- (F7040)

(2) PERT-CPM Critical Path 가

(3) Buffer 가 가

(4) 가 가 ,

가

## 3.

1)

가

가

,PM

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가

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2)

SI

SI

SI

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가

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가

- VOC

VOC(Voice Of Customer)

- M-QAO

M-QAO(Master-Quality Assurance Officer)

, M-QAO

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SDS

3)

- 가 , 가 ?
- 가 ?
- , 가 ?
- 가?
- 가/ 가/ 가 가 ?
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### 3.1

- 가 ,
- 가 ,
- PM ,
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- Staff ,
- PM
- 가 , 가 ?
- 가 ? 가 ?
- 가 ?
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- 가
- PM 가

- 가 ?
- 가 ?
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- 가 가 ?

가 PM

### 3.2

### 3.3

## 4.

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### 2)

SI

SI

SI

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3)

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V.

1.

가

PM

SI

가

(Dependency)

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가

가

2.

, PM Staff

SI

가

가 가

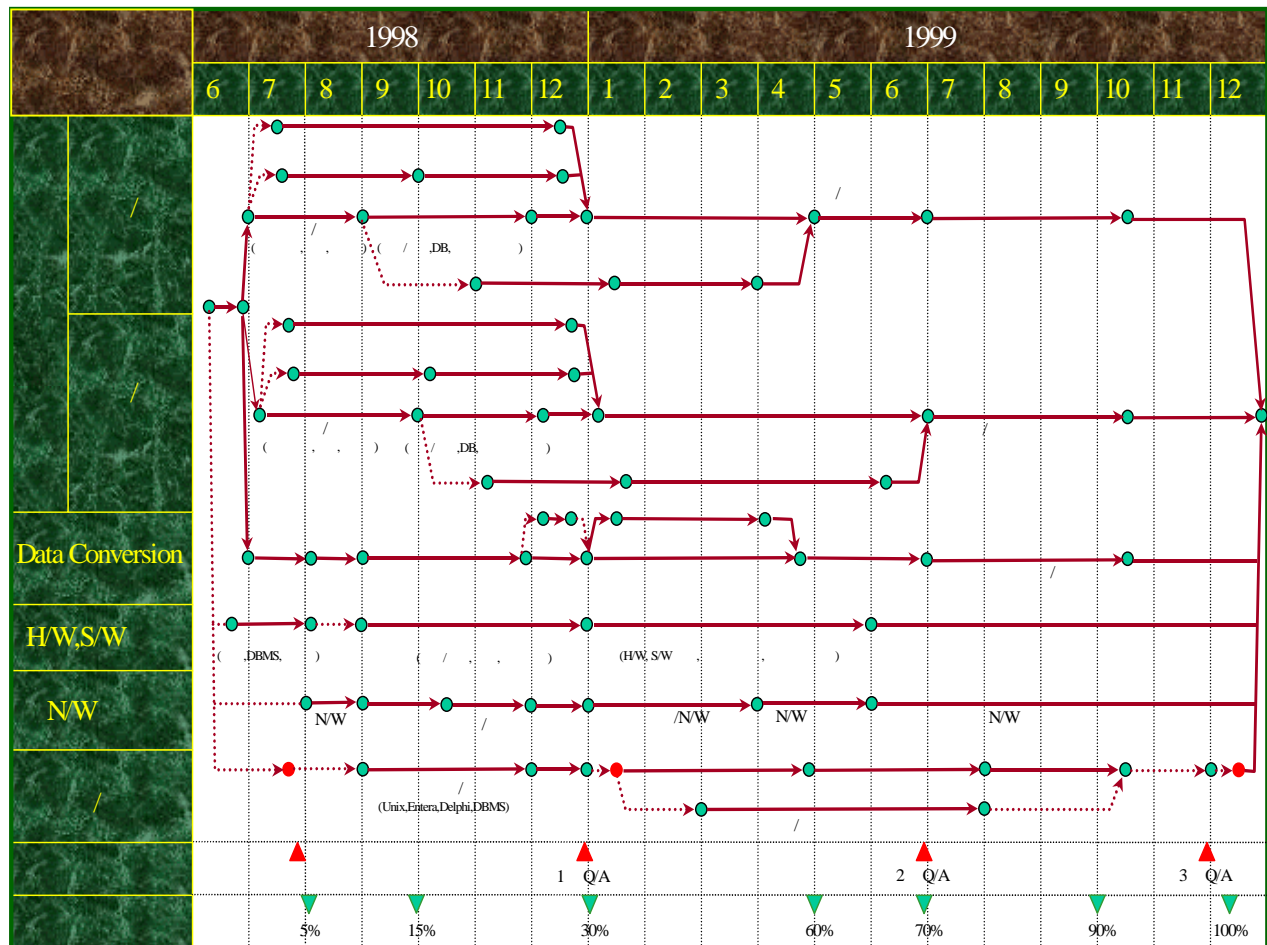
가

## VI.

- PMI, PMBOK (Project Management Body Of Knowledge), 1996
- Marc Weinberg, The New Paradigm in Project Scheduling, 1999
- , 1997
- , 1999
- , 1997
- SDS, SI , 1998
- SDS, , 1998
- SDS, , 1999
- , 2000

## VI.

- : . Man/Hour, Man/Day, Man/Month
- Innovator : SDS



가		

[ 3] Project Network Diagram