



Key Trends to Watch for in 2008

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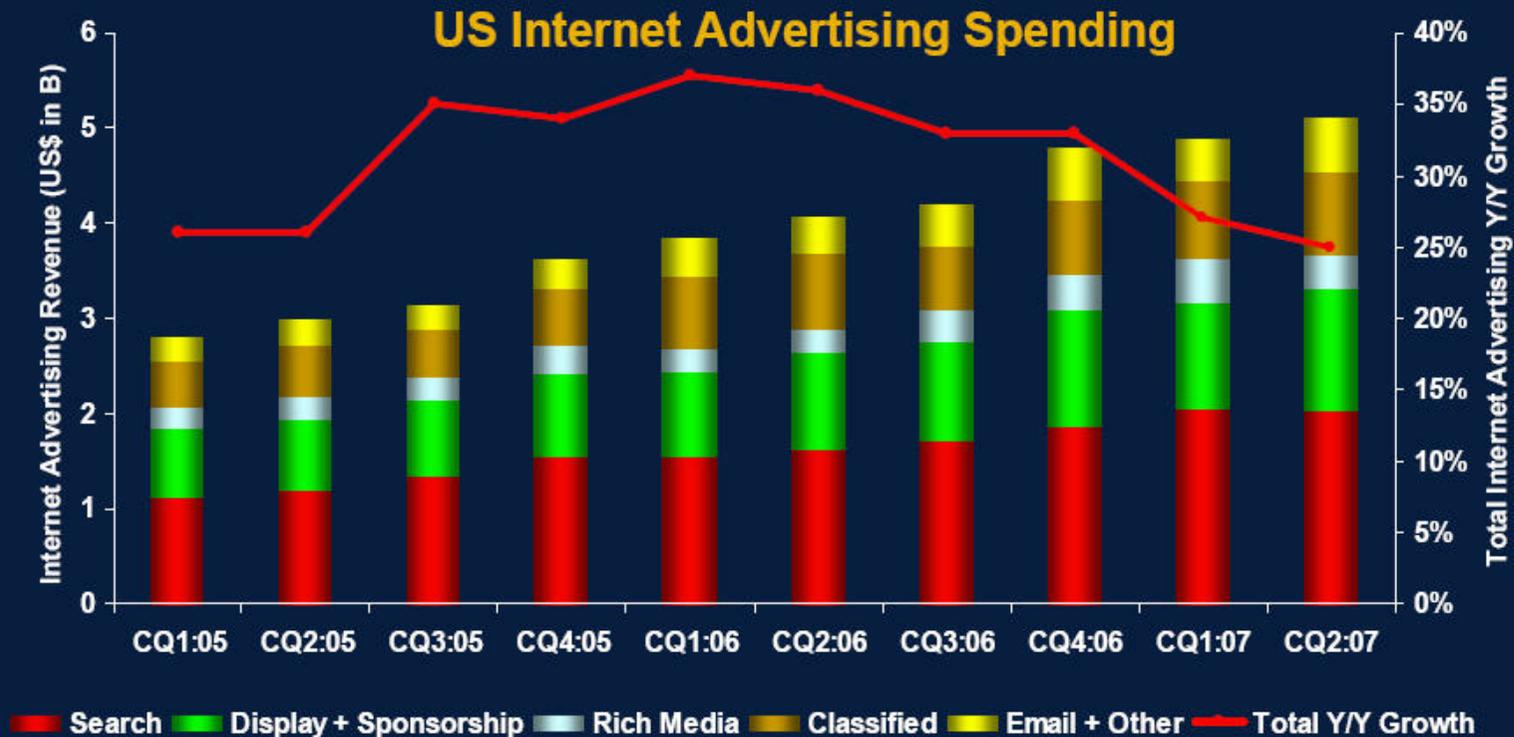
24 January 2008

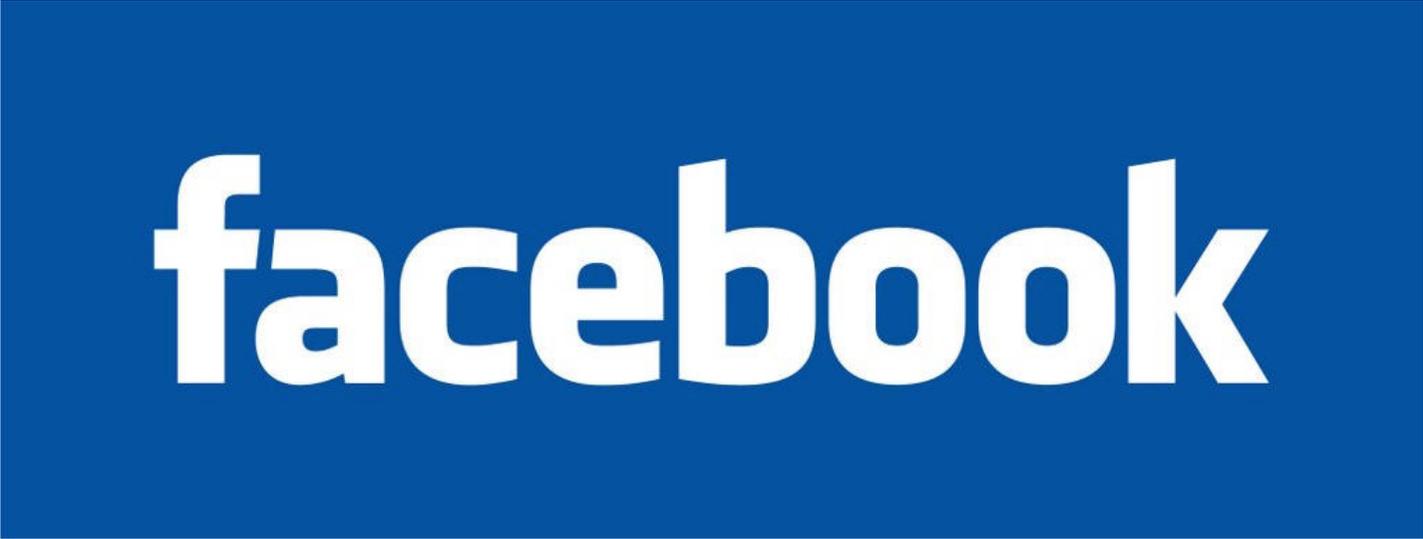
Key Events in 2007

Online Advertising Growth

Global Ad Spending = \$630B in C2007E, +4% Y/Y

- 10% of US advertising online (\$21B) in C2007E vs. 4% in C2002 and 17% in C2012E
- US online advertising +26% Y/Y growth vs. industry growth of +4% in C2007E



The Facebook logo, consisting of the word "facebook" in a white, lowercase, sans-serif font, centered on a solid blue rectangular background.

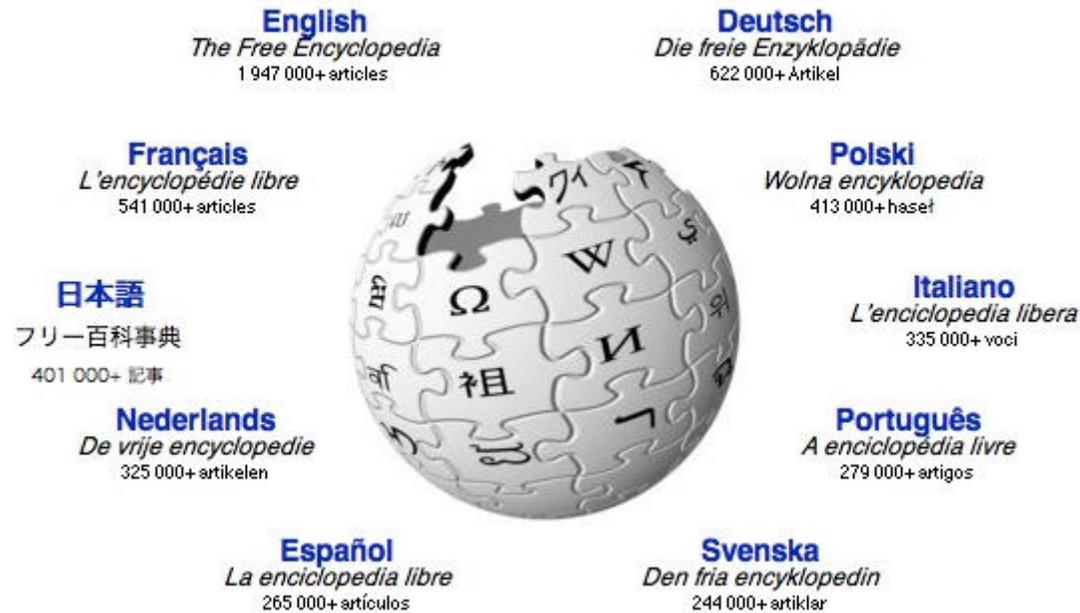
facebook

Importance of Social

Importance of Platform

Importance of Transparency

WIKIPEDIA



Importance of User Participation
Importance of Trusted Knowledge
Power of Search



Broadcast Yourself

Importance of User Experience

Importance of Scale

Cloud Computing

"Next Battlefield"



Amazon Kindle

“Breakthrough in Business Model”



Apple iPhone

"Changing how people use mobile web"



Key Trends in 2008

Social Communications

"Being Connected"

History of Blogging



1999: So I just have to tell someone about this thing my cat did today...

2004: OMG! Cat pictures!



2005: Moving cat pictures!

2007:

1 pm. My cat just sneezed!

1.02pm. Cat sneezed again!

1.04pm. Cat hasn't sneezed recently.

Getting worried.



Who will win Search?

General vs Vertical

Machine vs Man



Platform – Web OS

“APIs, APIs, APIs”



Openness

"Closed is Evil. Open is Good"

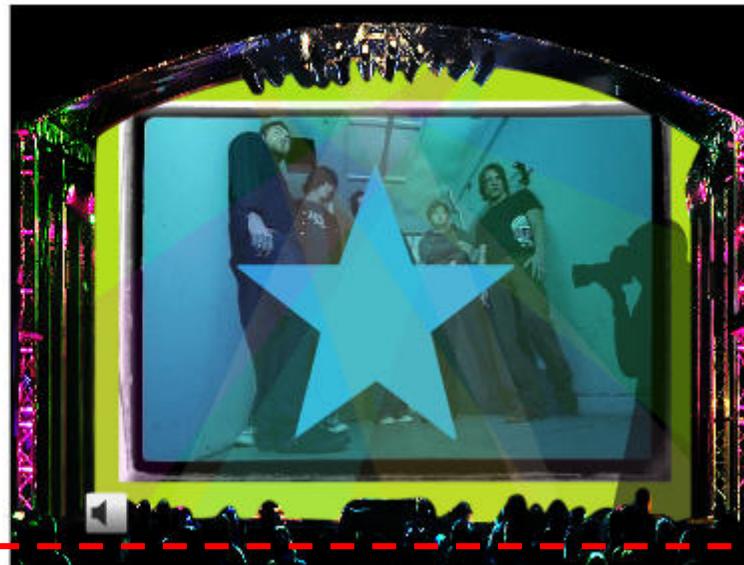


Write Once, Run Everywhere

"The world is your stage"



[Skin Gallery](#) | [Directory](#)

Featured Artist



Bubbly

BY [COLBIE CAILLAT](#)

[Sample More Songs](#)

Express yourself on... [facebook](#) [bebo](#) [myspace](#) [orkut](#) [friendster](#) [hi5](#) [TAGGED](#) [PIC20](#) [xanga](#)

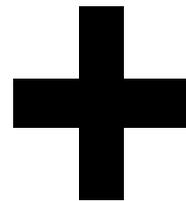
Moving Beyond the PC

"Internet Enabling Everything"



Online + Offline

"Making the network invisible"



Survival

Key Implications for Internet Businesses

Questions to Think about in 2008

- How to reduce cost by leveraging the cloud
- How to leverage networks to increase usage
- How to leverage ad networks to generate revenue
- How to create competitive advantage in my content
- How to leverage open standards to improve my service
- How to better engage my users in conversations



Thank you.

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